

GENERAL FUND ESTIMATE SUMMARY

2006/07 Actual	2007/08			2008/09 Budget			
	Original Estimate	Revised Estimate		Gross AnnexExpenditure no.	Gross Income	Net Expenditure	
£000	£000	£000		£000	£000	£000	
2,872	2,937	2,854	Leader's Portfolio	2	2,904	22	2,882
1,518	1,718	1,707	Community Wellbeing	3	1,965	248	1,717
97	833	1,370	Finance & Performance Management	4	38,686	37,508	1,178
617	1,690	2,078	Housing	5	2,929	988	1,941
3,802	3,560	3,571	Leisure & Young People	6	5,237	1,668	3,569
592	846	909	Civil Engineering & Maintenance	7	2,587	1,706	881
2,468	2,725	2,733	Planning & Economic Development	8	4,326	1,446	2,880
7,032	6,942	7,731	Environmental Protection	9	7,911	1,348	6,563
(1,097)	(317)	(756)	Other Income		0	87	(87)
17,901	20,934	22,197	Net Cost of Services		66,545	45,021	21,524
(2,834)	(2,680)	(3,540)	Interest and Investment Income		0	3,069	(3,069)
1,762	1,761	2,207	Interest Payable (Inc. HRA)		2,050	0	2,050
0	0	0	Transfer from the HRA		0	0	0
567	639	416	Pensions Interest/Return		4,079	3,663	416
0	0	0	Revenue Contributions to Capital		0	0	0
17,396	20,654	21,280	Net Operating Expenditure		72,674	51,753	20,921
(1,572)	(2,540)	(3,265)	Depreciation Reversals & Other adj		100	2,701	(2,601)
305	(321)	116	Contribution to/(from) Other Reserves		219		219
150	0	0	Contribution to/(from) Insurance Reserves		0	0	0
174	(559)	(963)	Contribution to/(from) DDF			1,078	(1,078)
(661)	(575)	(509)	FRS 17 Adjustment			414	(414)
15,792	16,659	16,659	To be met from Government Grants and Local Taxpayers		72,993	55,946	17,047
13,951	16,842	16,706	Continuing Services Budget				17,172
2,219	374	504	CSB - Growth				1,085
(833)	(236)	(667)	CSB - Savings				(1,429)
1,386	138	(163)	Total Growth (Net)	10			(344)
15,337	16,980	16,543	Total Continuing Services Budget				16,828
1,987	1,264	2,752	DDF - Expenditure				1,600
(2,161)	(705)	(1,789)	DDF - One Off Savings				(522)
(174)	559	963	Total District Development Fund	11			1,078
629	(880)	(847)	Appropriations to/(from) other Reserves				(859)
15,792	16,659	16,659					17,047

Leaders

General Fund Estimate Summary

2006/07			2007/08			2008/09		
Actual	Original	Revised		Gross	Gross	Net		
£000	Estimate	Estimate		Expend	Income	Expend		
	£000	£000		£000	£000	£000		
Direct Services								
304	317	308	Elections	348	22	326		
1,471	1,524	1,511	Corporate Activities	1,424	0	1,424		
891	894	844	Member Activities	932	0	932		
30	34	41	Other Activities	46	0	46		
176	168	150	Customer Services	154	0	154		
2,872	2,937	2,854	Total (Transferred to GF Summary)	2,904	22	2,882		
Support and Trading Services								
320	350	354	Democratic Services	363	0	363		
306	365	334	Public Relations and Information	382	0	382		
(183)	(209)	(201)	Recharged to this Portfolio	(218)	0	(218)		
(443)	(506)	(487)	Recharged to other Portfolio's	(527)	0	(527)		
0	0	0	Total	0	0	0		
2,872	2,937	2,854	Portfolio Total	2,904	22	2,882		
2,920	2,896	2,795	Continuing Services Budget			2,916		
42	10	10	Continuing Services Budget - Growth			65		
(79)	(12)	(96)	Continuing Services Budget - Savings			(134)		
2,883	2,894	2,709	Total Continuing Services Budget			2,847		
25	43	145	District Development Fund - Expenditure			35		
(36)	0	0	District Development Fund - Savings			0		
(11)	43	145	Total District Development Fund			35		
2,872	2,937	2,854	Portfolio Total			2,882		

Community Wellbeing

General Fund Estimate Summary

2006/07	2007/08			2008/09		
<i>Actual</i> £000	<i>Original</i> <i>Estimate</i> £000	<i>Revised</i> <i>Estimate</i> £000		Gross Expend £000	Gross Income £000	Net Expend £000
Direct Services						
123	150	157	Emergency Planning	175	0	175
376	395	394	Voluntary Sector	413	10	403
314	337	303	Safer Communities	438	0	438
705	836	853	Travel Schemes	939	238	701
1,518	1,718	1,707	Total Direct	1,965	248	1,717
1,518	1,718	1,707	Total (Transferred to GF Summary)	1,965	248	1,717
1,113	1,718	1,698	Continuing Services Budget			1,726
533	0	15	Continuing Services Budget - Growth			115
(7)	0	(27)	Continuing Services Budget - Savings			(133)
1,639	1,718	1,686	Total Continuing Services Budget			1,708
0	0	74	District Development Fund - Expenditure			244
(121)	0	(53)	District Development Fund - Savings			(235)
(121)	0	21	Total District Development Fund			9
1,518	1,718	1,707	Portfolio Total			1,717

Finance, Performance Management and Corporate Support Services

General Fund Estimate Summary

2006/07	2007/08			2008/09		
Actual	Original	Revised		Gross	Gross	Net
£000	Estimate	Estimate		Expend	Income	Expend
£000	£000	£000		£000	£000	£000
Direct Services						
835	754	804	Housing Benefits	36,228	35,483	745
1,074	1,082	1,154	Local Taxation	1,686	544	1,142
(850)	(829)	(782)	Land & Property	300	1,081	(781)
(962)	(174)	194	Other Activities	472	400	72
97	833	1,370	Total (Transferred to GF Summary)	38,686	37,508	1,178
Support and Trading Services						
1,364	1,425	1,412	Finance Support Services	1,566	104	1,462
1,079	1,208	1,079	Legal & Administration Services	1,290	74	1,216
1,612	1,676	1,630	Accommodation Services	1,944	18	1,926
3,665	3,958	4,085	Other Support Services	4,437	10	4,427
(2,489)	(2,665)	(2,646)	Recharged to this Portfolio	(2,978)	(66)	(2,912)
(5,231)	(5,602)	(5,560)	Recharged to other Portfolios	(6,259)	(140)	(6,119)
0	0	0	Total	0	0	0
97	833	1,370	Portfolio Total	38,686	37,508	1,178
434	747	1,223	Continuing Services Budget			593
113	71	75	Continuing Services Budget - Growth			349
(393)	(100)	(188)	Continuing Services Budget - Savings			(305)
154	718	1,110	Total Continuing Services Budget			637
333	282	447	District Development Fund - Expenditure			541
(390)	(167)	(187)	District Development Fund - Savings			0
(57)	115	260	Total District Development Fund			541
97	833	1,370	Portfolio Total			1,178

Housing

General Fund Estimate Summary

2006/07	2007/08			2008/09		
<i>Actual</i> £000	<i>Original</i> <i>Estimate</i> £000	<i>Revised</i> <i>Estimate</i> £000		Gross Expend £000	Gross Income £000	Net Expend £000
Direct Services						
320	701	562	Private Sector Housing	1,568	612	956
240	222	213	Homeless	457	215	242
45	45	45	Housing Strategy	47	0	47
12	722	1,258	Affordable Housing Grants	696	0	696
0	0	0	Leasehold Services Administration	161	161	0
617	1,690	2,078	Portfolio Total (Transferred to GF Summary)	2,929	988	1,941
550	1,486	1,908	Continuing Services Budget			1,556
41	178	145	Continuing Services Budget - Growth			361
0	0	0	Continuing Services Budget - Savings			0
591	1,664	2,053	Total Continuing Services Budget			1,917
26	26	25	District Development Fund - Expenditure			24
0	0	0	District Development Fund - Savings			0
26	26	25	Total District Development Fund			24
617	1,690	2,078	Portfolio Total			1,941

Leisure & Young People
General Fund Estimate Summary

2006/07	2007/08			2008/09		
Actual £000	Original Estimate £000	Revised Estimate £000		Gross Expend £000	Gross Income £000	Net Expend £000
Direct Services						
2,255	1,853	1,924	Leisure Facilities	1,979	220	1,759
742	773	740	Arts, Museum & Library	857	66	791
640	695	713	Parks & Grounds	761	4	757
(452)	(458)	(512)	North Weald Centre	849	1,296	(447)
617	697	706	Sports Development & Other Miscellaneous Amenities	791	82	709
3,802	3,560	3,571	Total (Transferred to GF Summary)	5,237	1,668	3,569
Support and Trading Services						
405	416	371	Leisure Services Administration	357	7	350
179	183	176	Leisure Contracts	180	0	180
(412)	(423)	(390)	Recharged to this Portfolio	(381)	(7)	(374)
(172)	(176)	(157)	Recharged to other Portfolio's	(156)	0	(156)
0	0	0	Total	0	0	0
3,802	3,560	3,571	Portfolio Total	5,237	1,668	3,569
3,506	3,502	3,442	Continuing Services Budget			3,600
0	10	6	Continuing Services Budget - Growth			0
(216)	(60)	(24)	Continuing Services Budget - Savings			(36)
3,290	3,452	3,424	Total Continuing Services Budget			3,564
528	208	279	District Development Fund - Expenditure			5
(16)	(100)	(132)	District Development Fund - Savings			0
512	108	147	Total District Development Fund			5
3,802	3,560	3,571	Portfolio Total			3,569

Civil Engineering & Maintenance

General Fund Estimate Summary

<i>2006/07</i>	<i>2007/08</i>			<i>2008/09</i>		
<i>Actual</i>	<i>Original</i>	<i>Revised</i>		<i>Gross</i>	<i>Gross</i>	<i>Net</i>
<i>£000's</i>	<i>Estimate</i>	<i>Estimate</i>		<i>Expend</i>	<i>Income</i>	<i>Expend</i>
<i>£000's</i>	<i>£000's</i>	<i>£000's</i>		<i>£000's</i>	<i>£000's</i>	<i>£000's</i>
			Direct Services			
421	431	441	Highways	577	143	434
(412)	(440)	(315)	Car & Lorry Parking	1,218	1,557	(339)
583	855	783	Land Drainage & Sewerage	792	6	786
592	846	909	Total (Transferred to GF Summary)	2,587	1,706	881
			Support and Trading Services			
293	346	286	Building Services	304	0	304
957	1,057	1,026	Grounds Maintenance	1,219	124	1,095
260	281	307	Civil Engineering	308	5	303
209	227	226	Fleet Operations	461	229	232
(478)	(468)	(511)	Recharged To This Portfolio	(675)	(106)	(569)
(1,241)	(1,443)	(1,334)	Recharged To Other Portfolio's	(1,617)	(252)	(1,365)
0	0	0	Total	0	0	0
592	846	909	Portfolio Total	2,587	1,706	881
491	576	600	Continuing Services Budget			789
42	80	137	Continuing Services Budget - Growth			32
0	(45)	(61)	Continuing Services Budget - Savings			(30)
533	611	676	Total Continuing Services Budget			791
161	285	333	Development Fund - Expenditure			90
(102)	(50)	(100)	Development Fund - Savings			0
59	235	233	Total District Development Fund			90
592	846	909	Portfolio Total			881

Planning and Economic Development

General Fund Estimate Summary

2006/07 Actual £000	2007/08 Original Estimate £000	2007/08 Revised Estimate £000		2008/09 Gross Expend £000	2008/09 Gross Income £000	2008/09 Net Expend £000
Direct Services						
83	101	135	Economic Development	182	0	182
19	20	21	Bus Shelters	23	0	23
187	200	206	Countrycare	248	21	227
199	224	180	Conservation Policy	209	0	209
454	627	477	Forward Planning	761	73	688
85	113	144	Town Centre Enhancements	135	4	131
1,027	1,285	1,163	Total Direct Services	1,558	98	1,460
Regulatory Services						
260	253	232	Planning Appeals	243	3	240
520	613	573	Development Control Enforcement	523	2	521
506	412	596	Development Control	1,152	669	483
0	0	0	Building Control Fee Earning	674	674	0
155	162	169	Building Control Non Fee Earning	176	0	176
1,441	1,440	1,570	Total Regulatory Services	2,768	1,348	1,420
2,468	2,725	2,733	Total (Transferred to GF Summary)	4,326	1,446	2,880
Support and Trading Services						
527	511	632	Planning Administration	632	72	560
(496)	(481)	(595)	Recharged to this Portfolio	(595)	(68)	(527)
(31)	(29)	(36)	Recharged to other Portfolios	(37)	(4)	(33)
(0)	(0)	(0)	Total	(0)	0	(0)
2,468	2,725	2,733	Portfolio Total	4,326	1,446	2,880
2,310	2,371	2,326	Continuing Services Budget			2,460
19	14	105	Continuing Services Budget - Growth			20
(19)	(9)	(100)	Continuing Services Budget - Savings			(27)
2,310	2,376	2,331	Total Continuing Services Budget			2,453
286	364	490	District Development Fund - Expenditure			627
(128)	(15)	(88)	District Development Fund - Savings			(200)
158	349	402	Total District Development Fund			427
2,468	2,725	2,733	Portfolio Total			2,880

Environmental Protection

General Fund Estimate Summary

2006/07 Actual £000's	2007/08 Original Estimate Revised Estimate £000's			2008/09 Gross Expend £000's	2008/09 Gross Income £000's	Net Expend £000's
			Direct Services			
1,372	1,385	1,322	Environmental Health	1,523	70	1,453
5,553	5,386	6,332	Waste Management	6,052	1,039	5,013
79	99	91	Environmental Initiatives	91	0	91
7,004	6,870	7,745	Total Direct	7,666	1,109	6,557
			Regulatory Services			
31	58	5	Licensing and Registrations	114	96	18
(3)	14	(19)	Hackney Carriages Licensing	131	143	(12)
28	72	(14)	Total Regulatory	245	239	6
7,032	6,942	7,731	Total (Transferred to GF Summary)	7,911	1,348	6,563
			Support and Trading Services			
551	558	527	Environmental Administration	568	0	568
(379)	(362)	(362)	Recharged To This Portfolio	(391)	0	(391)
(172)	(196)	(165)	Recharged To Other Portfolio's	(177)	0	(177)
0	0	0	Total	0	0	0
7,032	6,942	7,731	Portfolio Total	7,911	1,348	6,563
5,399	6,931	6,973	Continuing Services Budget			7,144
1,354	11	11	Continuing Services Budget - Growth			143
(262)	0	(51)	Continuing Services Budget - Savings			(758)
6,491	6,942	6,933	Total Continuing Services Budget			6,529
703	56	854	Development Fund - Expenditure			34
(162)	(56)	(56)	Development Fund - Savings			0
541	0	798	Total District Development Fund			34
7,032	6,942	7,731	Portfolio Total			6,563

CONTINUING SERVICES BUDGET - GROWTH / (SAVINGS) LIST			Original	Revised	Estimate	Estimate	Estimate	Estimate
Portfolio	Service		2007/08 £000's	2007/08 £000's	2008/09 £000's	2009/10 £000's	2010/11 £000's	2011/12 £000's
Leaders Portfolio								
	Corporate Policy Making	Top Man Structure Salary Savings		(78)	(128)			
	Corporate Policy Making	Development of Community Strategy			10			
	Subscriptions	Disbanding of the Essex Local Govt Association		(6)	(6)			
	Civic and Member	Member Electronic Services (Trans from IEG)	(12)	(12)				
	Civic and Member	Webcasting Project			25			
	Civic and Member	Members Allowances			30			
	Civic Ceremonial	Car Hire/ Civic Awards	2	2				
	Civic Ceremonial	Additional Support for Chairman	5	5				
	Elections	Running Costs of New Software	3	3				
	Total Leader's Portfolio		(2)	(86)	(69)	0	0	0
Community Wellbeing								
	Concessionary Fares	Transport for London reduction in passes issued		(12)				
	Concessionary Fares	Bus pass savings			(133)			
	Safer Communities	Graffiti Removal		15				
	Safer Communities	Graffiti Removal HRA Contribution		(15)				
	Safer Communities	CCTV Operations Officer			28			
	Safer Communities	ASB Investigations Officer			47			
	Safer Communities	Equipment and maintenance			5			
	Safer Communities	CCTV replacement and maintenance			35			
	Total Community Wellbeing		0	(12)	(18)	0	0	0
Finance, Performance Management, and Corporate Support Services								
	Local Taxation	NDR Reduction in Court Cost Fees	(2)	13				
	Local Taxation	Council Tax (Increase)/Decrease in Court Costs Fees	(21)					
	Finance Miscellaneous	Building Maintenance - Inflation	4	4				
	Finance Miscellaneous	Increase in Employers Pension Conts(Act Val 2007)			92	92	93	
	Finance Miscellaneous	Increase in District Audit Fees			20	20	20	
	Finance Miscellaneous	Restructuring savings			(300)			
	Finance Miscellaneous	Finance contingency			175			
	Housing Benefits/Local Taxation	Replacement Revenues & Benefits System	16	16	16	4		
	Housing Benefits	Housing Benefit Admin Subsidy settlement reductions			22	20		
	Housing Benefits	Non HRA Rent Rebates		(85)				
	Office Accommodation	Additional costs of reletting office cleaning contract	7	7				
	Industrial Estates	Langston Road Industrial Estate- Temporary Car Parking		2	24			
	Industrial Estates	Oakwood Hill Industrial Estate - rents		7				
	Industrial Estates	Oakwood Hill Workshop Units - rents		(17)				
	Industrial Estates	Brooker Road Industrial Estate - rents		(6)				
	David Lloyd Centre	Commission & rent reviews		(8)				
	All Services	Computer Equipment New Procurement Arrangements	(38)	(38)				
	All Services	New Mobile Phone Contract	(35)	(30)	(5)			
	All Services	New Photocopier Contract	(4)	(4)				
	Energy Sites	Energy Costs	44	26				
	Total Finance,Performance Management and Corporate Support Services		(29)	(113)	44	136	113	0

CONTINUING SERVICES BUDGET - GROWTH / (SAVINGS) LIST			Original	Revised	Estimate	Estimate	Estimate	Estimate
Portfolio	Service		2007/08 £000's	2007/08 £000's	2008/09 £000's	2009/10 £000's	2010/11 £000's	2011/12 £000's
Housing	Private Sector Housing	Env. Health. Practitioner for HMO's	19	16				
	Private Sector Housing	Environmental Health Practitioner	41	11	30			
	Private Sector Housing	Finders Fee Scheme	5	5				
	Reinstatement Grants	End of Subsidy	113	113	331	1		
	Total Housing		178	145	361	1		
Leisure	Leisure Management	Leisure Centre Income Share	(50)	(14)	(36)			
	Waltham Abbey Leisure Centre	Revision of Joint Use Agreement	(10)	(10)				
	Leisure Services	Increased Energy Costs	10	6				
	Total Leisure		(50)	(18)	(36)	0	0	0
Environmental Protection	Pollution Control	Bobbingworth Tip Maintenance	11	11		7		
	Licensing & Registration	Increased income		(26)				
	Hackney Carriage Licensing	Increased income		(25)	(6)			
	Waste Management	New Contract			(604)			
	Waste Management	Weed Spraying & Tipping Away			(148)			
	Waste Management	Safer, Cleaner and Greener			76			
	Neighbourhoods / Rapid Response	Safer, Cleaner and Greener			59			
	Animal Welfare	Stray Dogs			8			
Total Environmental Protection		11	(40)	(615)	7	0	0	
Planning & Economic Development	Tourism	End of Sec 106 contribution to W Abbey TIC	5	5				
	Building Control	Additional Consultancy Fees		25				
	Building Control	Building Control Ring Fence		(25)				
	Building Control	Additional Income	(9)	(70)				
	Building Control	Building Control Ring Fence	9	70				
	Building Control	Training Expenses		(10)				
	Building Control	Building Control Ring Fence		10				
	Development Control	Contaminated Land Consultants Fees		20	20			
	Development Control	Income from Pre-application Discussions		(20)	(20)			
	Forward Planning	Strategic Environmental Assessment			(7)			
Total Planning & Economic Development		5	5	(7)				
Civil Engineering & Maintenance	Off Street Car Parking	Free Saturday Parking	75	88				
	Off Street Car Parking	Increased Income	(45)	(45)				
	Off Street Car Parking	Additional staffing costs		7	6			
	On Street Car Parking	Additional staffing costs		6	6			

CONTINUING SERVICES BUDGET - GROWTH / (SAVINGS) LIST			Original	Revised	Estimate	Estimate	Estimate	Estimate
Portfolio	Service		2007/08 £000's	2007/08 £000's	2008/09 £000's	2009/10 £000's	2010/11 £000's	2011/12 £000's
	On Street Car Parking	Additional staffing costs		(6)	(6)			
	Off Street Car Parking	Additional costs of new contract		9	10			
	On Street Car Parking	Additional costs of new contract		10	10			
	On Street Car Parking	Additional costs of new contract		(10)	(10)			
	Off Street Car Parking	Reduced Penalty Notice Income		13				
	Off Street Car Parking	Reduced Maintenance			(14)			
	Grounds Maintenance/Car Parking	Increased Energy Costs	5	4				
	Total Civil Engineering & Maintenance		35	76	2	0	0	0
Other Items	Increased Investment Interest			(102)				
	Car Leasing	Amendments to Scheme	(10)	(18)	(6)			
	Total CSB		138	(163)	(344)	144	113	0

DISTRICT DEVELOPMENT FUND		Original	B/F from 2006/07	Revised	Estimate	Estimate	Estimate	Estimate
Portfolio	Service	2007/08 £000's	2007/08 £000's	2007/08 £000's	2008/09 £000's	2009/10 £000's	2010/11 £000's	2011/12 £000's
Leaders	Corporate Policy Making	10		10				
	Corporate Policy Making		30					
	Corporate Policy Making			163				
	Corporate Policy Making			(33)				
	Elections			4				
	Civic and Member	2		1				
	Civic and Member				4			
	Public Relations	31			31			
	Total Leaders	43	30	145	35	0	0	0
Community Wellbeing	Concessionary Fares		21	21				
	Concessionary Fares			53				
	Concessionary Fares			(53)				
	Concessionary Fares				(235)	(241)	(247)	
	Concessionary Fares				235	241	247	
	Safer Communities				2			
	Safer Communities				5			
	Safer Communities				2			
	Total Community Wellbeing	0	21	21	9	0	0	0
Finance and Performance Management and Corporate Support Services	Accountancy				3			
	Finance Miscellaneous				20			
	Finance Miscellaneous	20	14	20	14			
	Housing Benefits	40		40				
	Housing Benefits	(167)		(167)				
	Housing Benefits		6	6				
	Housing Benefits		15	8	7			
	Housing Benefits			(108)				
	Housing Benefits			108				
	Housing Benefits			(14)				
	Housing Benefits			14				
	Housing Benefits/Local Taxation	80	26	106	40			
	Industrial Estates		34	39				
	Insurance/Risk Management	9	(3)	3				
	Legal Services	9	2		11			
	Legal Services	17			17			
	Legal Services	41	1		42			
	Legal Services		3		3			
	Local Land Charges		9					
	Land Charges			57				
	Land Charges			(20)				
	Office Accommodation	66	47	71	77	31	20	
	Office Accommodation		9					
	Office Accommodation		4	13	100			
	Office Accommodation		10	10	100			
	Office Accommodation		4					
	Office Accommodation			5				
	Unappropriated Land			26				
	Unappropriated Land			20				
	Non HRA Building Maintenance				130			
	Total Finance, Performance Management and Corporate Support Services	115	181	260	541	31	20	0

DISTRICT DEVELOPMENT FUND			Original	B/F from	Revised	Estimate	Estimate	Estimate	Estimate
Portfolio	Service		2007/08	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12
			£000's	£000's	£000's	£000's	£000's	£000's	£000's
Housing	Homelessness	Homelessness Prevention Officers	9	9	18				
	Private Sector Housing	Housing strategy and empty homes surveys	4	4		8			
	Private Sector Housing	Consultancy Private Sector Assistance Policy	10		5	15			
	Private Sector Housing	Handyperson Scheme	3		2	1			
	Total Housing		26	13	25	24	0	0	0
Leisure	Leisure Management	Alternative Management	151		168				
	Loughton Leisure Centre	Mediation			15				
	Community Development	Provision of Portakabin	7	4	4				
	Open Spaces	Nursery Maintenance			7				
	North Weald Airfield	High Voltage Distribution Network 5 yr Programme		5		5			
	North Weald Airfield	Scouts Jamboree Additional Income	(50)		(73)				
	North Weald Airfield	Maintenance		11	11				
	Museum	Community Venues Outreach Pilot Project		10	10				
	Community Development	Additional Projects	20		20				
	Community Development	Additional Projects	(20)		(20)				
	Community Development	Youth Council			5				
	Sports Development	Additional Projects	30		39				
	Sports Development	Additional Projects	(30)		(39)				
Total Leisure		108	30	147	5	0	0	0	
Environmental Protection	Waste Management	Recycling Measures	56		56				
	Waste Management	Maintaining waste service whilst procurement undertaken		186	717				
	Waste Management	Subscription to procurement hub			15	7			
	Waste Management	Government Grant	(56)		(56)				
	Waste Management	Contract termination and new contract set up		228	66				
	Waste Management	Trade Waste Account		(25)					
	Waste Management	Safer, Cleaner and Greener				5			
	Neighbourhoods / Rapid Response	Safer, Cleaner and Greener				18			
	Pollution Control	Air Quality Management Area				4			
	Pollution Control	Bobbingworth Tip					4	1	
Total Environmental Protection		0	389	798	34	4	1	0	

DISTRICT DEVELOPMENT FUND			Original	B/F from	Revised	Estimate	Estimate	Estimate	Estimate	
Portfolio	Service		2007/08	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	
			£000's	£000's	£000's	£000's	£000's	£000's	£000's	
Planning & Economic Development	Building Control	New IT system		23						
	Building Control	New IT system		(23)						
	Countrycare	Veteran Tree Project			40					
	Countrycare	Veteran Tree Project			(40)					
	Development Control	New IT system		48						
	Development Control	Agency Staff			0					
	Development Control	Compensation Waste Transfer Station			46					
	Development Control	Reduced Income			40					
	Economic Development	Developing Business Networks				5				
	Economic Development	Enhanced Business Contacts			4					
	Economic Development	Town Centre Manager				35				
	Enforcement	Paynes Lane Traveller Incursion		122		85				
	Forward Planning	High Hedges Legislation - Staffing		18	(1)	17				
	Forward Planning	Technical Planning Officer -Tree Preservation				14	4			
	Forward Planning	Local Development Framework		160	51	40	288	217	615	153
	Planning Services	Planning Delivery Grant 1		15	2	17				
	Planning Services	Planning Delivery Grant 2		24	23	20				
	Planning Services	Planning Delivery Grant 3		10	12	22				
	Planning Services	Planning Delivery Grant 3				0				
	Planning Services	Planning Delivery Grant 4			49	49		2		
	Planning Services	Planning Delivery Grant 4							(40)	
	Planning Services	Planning Delivery Grant 5		15		48				160
	Planning Services	Planning Delivery Grant 5		(15)		(48)				(160)
	Planning Services	Scanning DDF			25	35				
	Tourism	Rural Projects and Tourism Officer								30
	Tourism	Tourism Summit				2				
Town Centre Enhancements	Waltham Abbey Town Centre improvements				25					
Town Centre Enhancements	Town Centre Support					12	12	12		
Total Planning & Economic Development			349	209	402	427	235	627	153	
Civil Engineering & Maintenance	Land Drainage	Remedial Works Principal Ordinary Watercourses	199		199	90				
	Land Drainage	Senior Engineer (2 Years)	50		100					
	Land Drainage	Reimbursement from Environment Agency	(50)		(100)					
	Highways	Residual Costs	36		34					
	Total Civil Engineering & Maintenance			235	0	233	90	0	0	0
Total Portfolio District Development Fund			876	873	2,031	1,165	270	648	153	
Other Items	Reimbursement of Highways Residual Costs		(117)		(117)					
	Increased Investment Interest				(312)					
	Second Homes Discount Allowance				(73)	(87)				
	Backdated Housing Grant				(325)					
	Local Authority Business Growth Incentives Scheme			(200)		(241)				
Total District Development Fund			559	873	963	1,078	270	648	153	

HOUSING PORTFOLIO HOUSING REVENUE ACCOUNT SUMMARY

<i>2006/07</i>	<i>2007/08</i>			<i>2008/09</i>
<i>Actual</i> <i>£000's</i>	<i>Original</i> <i>Estimate</i> <i>£000's</i>	<i>Revised</i> <i>Estimate</i> <i>£000's</i>		<i>Original</i> <i>Estimate</i> <i>£000's</i>
			EXPENDITURE	
3,780	4,070	4,154	Supervision & Management General	4,313
3,118	3,421	3,392	Supervision & Management Special	3,367
355	335	353	Rents,Rates Taxes & Insurances	369
5,500	5,700	5,700	Contribution to Repairs Fund	6,000
12,753	13,526	13,599	MANAGEMENT & MAINTENANCE	14,049
7,766	7,667	8,527	Depreciation	8,654
48	46	53	Debt Management Expenses	49
8,229	8,868	8,842	HRA Subsidy Payable	10,842
103	75	106	Provision for Bad/Doubtful Debts	110
28,899	30,182	31,127		33,704
			INCOME	
22,039	23,467	23,390	Gross Rent of Dwellings	24,043
2,388	2,476	2,525	Non Dwellings Rent	2,501
1,753	1,526	1,499	Charges for Services & Facilities	1,512
272	293	291	Contribution from General Fund	323
26,452	27,762	27,705		28,379
2,447	2,420	3,422	NET COST OF SERVICES	5,325

HOUSING PORTFOLIO HOUSING REVENUE ACCOUNT SUMMARY

<i>2006/07</i>		<i>2007/08</i>			<i>2008/09</i>
<i>Actual</i>	<i>Original</i>	<i>Revised</i>			<i>Original</i>
<i>£000's</i>	<i>Estimate</i>	<i>Estimate</i>			<i>Estimate</i>
	<i>£000's</i>	<i>£000's</i>			<i>£000's</i>
2,447	2,420	3,422	NET COST OF SERVICES		5,325
(1,735)	(1,740)	(2,164)	Interest on Receipts and Balances		(2,020)
(3,239)	(3,077)	(3,939)	Depreciation		(4,051)
266	299	195	Pensions Interest Payable/Return on Assets		195
<u>(2,261)</u>	<u>(2,098)</u>	<u>(2,486)</u>	NET OPERATING INCOME		<u>(551)</u>
			APPROPRIATIONS		
2,388	1,985	1,985	Capital Exp. Charged to Revenue		1,135
(204)	(269)	(239)	FRS 17 Adjustment		(194)
44	15	15	Transfer to Capital Reserves		15
<u>2,228</u>	<u>1,731</u>	<u>1,761</u>			<u>956</u>
<u>(33)</u>	<u>(367)</u>	<u>(725)</u>	(SURPLUS)/DEFICIT FOR YEAR		<u>405</u>
5,599	5,632	5,632	BALANCE BROUGHT FORWARD		6,357
(33)	(367)	(725)	(SURPLUS)/DEFICIT FOR YEAR		405
<u>5,632</u>	<u>5,999</u>	<u>6,357</u>	BALANCE CARRIED FORWARD		<u>5,952</u>

HOUSING PORTFOLIO HOUSING REPAIRS FUND SUMMARY

<i>2006/07</i>		<i>2007/08</i>			<i>2008/09</i>
<i>Actual</i>	<i>Original</i>	<i>Revised</i>			<i>Original</i>
<i>£000's</i>	<i>Estimate</i>	<i>Estimate</i>			<i>Estimate</i>
	<i>£000's</i>	<i>£000's</i>			<i>£000's</i>
			EXPENDITURE		
3,176	3,444	3,417	Responsive and Void Repairs		3,668
1,980	2,032	2,051	Planned & Cyclical Maintenance		2,131
171	183	185	Other items		166
5,327	5,659	5,653	TOTAL EXPENDITURE		5,965
(5,500)	(5,700)	(5,700)	CONTRIBUTION FROM HRA		(6,000)
(173)	(41)	(47)	(SURPLUS)/DEFICIT FOR YEAR		(35)
3,075	3,248	3,248	BALANCE BROUGHT FORWARD		3,295
(173)	(41)	(47)	(SURPLUS)/DEFICIT FOR YEAR		(35)
3,248	3,289	3,295	BALANCE CARRIED FORWARD		3,330

HOUSING PORTFOLIO MAJOR REPAIRS RESERVE SUMMARY

2006/07		2007/08			2008/09
<i>Actual</i> £000's	<i>Original</i> <i>Estimate</i> £000's	<i>Revised</i> <i>Estimate</i> £000's			<i>Original</i> <i>Estimate</i> £000's
			EXPENDITURE		
2,184	4,179	4,074	CAPITAL EXPENDITURE		7,650
3,239	3,062	3,924	TRANSFERRED TO HRA		4,036
5,423	7,241	7,998	TOTAL EXPENDITURE		11,686
(7,766)	(7,667)	(8,527)	DEPRECIATION		(8,654)
(2,343)	(426)	(529)	(SURPLUS)/DEFICIT FOR YEAR		3,032
3,312	2,935	5,655	BALANCE BROUGHT FORWARD		6,184
(2,343)	(426)	(529)	(SURPLUS)/DEFICIT FOR YEAR		3,032
5,655	3,361	6,184	BALANCE CARRIED FORWARD		3,152

**CAPITAL PROGRAMME
2007/08 to 2011/12 FORECAST**

	2007/08 Original £000	2007/08 Revised £000	2008/09 Forecast £000	2009/10 Forecast £000	2010/11 Forecast £000	2011/12 Forecast £000	5 Year Total £000
EXPENDITURE							
Finance & Performance Management	1,060	1,148	1,298	2,125	304	310	5,185
Leader's Portfolio	0	15	0	0	0	0	15
Leisure & Young People	50	135	230	61	62	63	551
Environmental Protection	1,300	1,820	704	0	0	0	2,524
Planning & Economic Development	1,970	293	2,000	0	0	0	2,293
Civil Engineering & Maintenance	312	377	700	262	262	262	1,863
Total Non-Housing	4,692	3,788	4,932	2,448	628	635	12,431
Housing GF	1,855	2,397	2,027	1,005	875	750	7,054
HRA	6,204	6,088	8,815	5,277	5,071	5,071	30,322
Housing DLO	50	51	50	50	50	50	251
Total Housing	8,109	8,536	10,892	6,332	5,996	5,871	37,627
TOTAL	12,801	12,324	15,824	8,780	6,624	6,506	50,058
FUNDING							
DCLG Grant for DFG	125	125	232	150	150	150	807
DCLG Grant for Other Housing Gts	420	200	285	188	0	0	673
IEG Grant	240	304	0	0	0	0	304
DEFRA Grant	56	56	0	0	0	0	56
PDG Capital Grant	0	75	0	0	0	0	75
Market Funding	50	110	210	61	62	63	506
Leaseholder Funding	30	80	80	80	80	80	400
Private Funding	235	235	0	0	0	0	235
Total Grants	1,156	1,185	807	479	292	293	3,056
Housing GF (Use of Trans. Relief)	0	1,000	0	0	0	0	1,000
Housing GF (Other Capital Receipts)	1,100	837	1,510	667	725	600	4,339
Non Housing (Other Capital Receipts)	4,321	3,243	4,722	2,387	566	572	11,490
Total Capital Receipts	5,421	5,080	6,232	3,054	1,291	1,172	16,829
HRA - RCCO	1,985	1,985	1,135	1,529	1,463	1,450	7,562
HRA - MRR	4,239	4,074	7,650	3,718	3,578	3,591	22,611
Total Revenue Contributions	6,224	6,059	8,785	5,247	5,041	5,041	30,173
TOTAL	12,801	12,324	15,824	8,780	6,624	6,506	50,058

CAPITAL PROGRAMME
2007/08 to 2011/12 FORECAST

	2007/08 Original £000	2007/08 Revised £000	2008/09 Forecast £000	2009/10 Forecast £000	2010/11 Forecast £000	2011/12 Forecast £000	5 Year Total £000
Finance & Performance Management							
Youth Sports Facilities	121	132	0	0	0	0	132
Planning Service Accommodation Works	0	15	0	0	0	0	15
Civic Office Works	36	62	398	86	4	10	560
Messenger Vehicles	16	15	0	0	0	0	15
General Capital Contingency	250	181	0	0	0	0	181
IEG : Customer Services Trans Prog	240	261	0	0	0	0	261
IEG : ERDMS	0	31	0	0	0	0	31
IEG : Legal Case Man. System	0	2	0	0	0	0	2
IEG : Committee Man. System	0	10	0	0	0	0	10
Total IEG	240	304	0	0	0	0	304
Revenues & Benefits System	97	97	0	0	0	0	97
General IT	300	221	400	300	300	300	1,521
Civic Offices Computer Suite No.2	0	85	0	0	0	0	85
Planning & Land Charges System	0	36	0	0	0	0	36
Customer Services Trans Prog	0	0	500	1,739	0	0	2,239
Total	1,060	1,148	1,298	2,125	304	310	5,185
Leader's Portfolio							
Merlin Way Land Sale	0	15	0	0	0	0	15
Total	0	15	0	0	0	0	15
Leisure & Young People							
Loughton Leisure Centre	0	14	0	0	0	0	14
Ongar Leisure Centre : Extension	0	3	20	0	0	0	23
N W Airfield Market Improvements	50	110	210	61	62	63	506
Museum Redisplay Programme	0	8	0	0	0	0	8
Total	50	135	230	61	62	63	551
Environmental Protection							
Bobbingworth Tip	1,300	1,000	681	0	0	0	1,681
Environ. Protection Equipment	0	20	0	0	0	0	20
Safer Cleaner Greener	0	0	23	0	0	0	23
Refuse and Street Cleansing Vehicles	0	800	0	0	0	0	800
Total	1,300	1,820	704	0	0	0	2,524
Planning & Economic Development							
Town Centre Enhancement Works:							
Loughton High Road (Phase 2)	0	53	0	0	0	0	53
Loughton Broadway	1,970	165	2,000	0	0	0	2,165
PDG Capital Scheme	0	75	0	0	0	0	75
Total	1,970	293	2,000	0	0	0	2,293
Civil Engineering & Maintenance							
Parking & Traffic Schemes	150	200	421	200	200	200	1,221
Housing Estate Car Parking	37	17	127	37	37	37	255
Car Park Upgrade Buckhurst Hill	0	2	0	0	0	0	2
Flood Alleviation Schemes	100	99	130	0	0	0	229
Epping Drinking Fountain	0	6	0	0	0	0	6
Grounds Maint Plant & Equipt	25	53	22	25	25	25	150
Total	312	377	700	262	262	262	1,863
TOTAL NON-HOUSING PROGRAMME	4,692	3,788	4,932	2,448	628	635	12,431

**CAPITAL PROGRAMME
2007/08 to 2011/12 FORECAST**

	2007/08 Original £000	2007/08 Revised £000	2008/09 Forecast £000	2009/10 Forecast £000	2010/11 Forecast £000	2011/12 Forecast £000	5 Year Total £000
Housing General Fund							
Contribution to Affordable Housing							
Estuary H.A.schemes	500	500	500	0	0	0	1,000
The Quarter, Ongar (L&Q)	235	735	0	0	0	0	735
Total Affordable Housing Contributions	735	1,235	500	0	0		1,735
Disabled Facilities Grants	500	500	632	500	500	500	2,632
Other Private Sector Grants	620	275	375	505	375	250	1,780
Home Ownership Grants Scheme	0	0	170	0	0	0	170
Open Market Shared Ownership Scheme	0	0	350	0	0	0	350
Alfred Road Drainage Works	0	9	0	0	0	0	9
CPO 8/8A Sun Street, W. Abbey	0	378	0	0	0	0	378
TOTAL HOUSING GENERAL FUND	1,855	2,397	2,027	1,005	875	750	7,054
Housing Revenue Account							
Springfields, Waltham Abbey	1,838 *	617	3,237	0	0	0	3,854
Norway House Improvements	50 *	57	50	50	50	50	257
Communal TV Upgrade	78	15	236	0	0	0	251
Heating/Rewiring	1,010 *	1,063	1,070	1,100	1,040	1,040	5,313
Windows/Roofing/Asbestos/Water Tanks	940 *	744	890	990	940	940	4,504
Other Planned Maintenance	470	461	468	380	380	380	2,069
Total Planned Maintenance	4,386	2,957	5,951	2,520	2,410	2,410	16,248
Structural Schemes	235 *	457	478	769	635	635	2,974
Cyclical Maintenance	5 *	13	15	5	5	5	43
Small Capital Repairs	400 *	375	400	400	350	350	1,875
Cost Reflective Repairs	500 *	1,298	948	750	818	818	4,632
Non-Cost Reflective Repairs	208	438	438	328	328	328	1,860
Disabled Adaptations	395	462	410	430	450	450	2,202
Other Repairs and Maintenance	60 *	72	160	60	60	60	412
Feasibilities	15	16	15	15	15	15	76
TOTAL HRA	6,204	6,088	8,815	5,277	5,071	5,071	30,322
Housing DLO Vehicles	50	51	50	50	50	50	251
TOTAL DLO	50	51	50	50	50	50	251
TOTAL HOUSING PROGRAMME	8,109	8,536	10,892	6,332	5,996	5,871	37,627

CAPITAL RECEIPTS
2007/08 to 2011/12 FORECAST

	2007/08 Original £000	2007/08 Revised £000	2008/09 Forecast £000	2009/10 Forecast £000	2010/11 Forecast £000	2011/12 Forecast £000	5 Year Total £000
Receipts Generation							
Housing Revenue Account	3,230	3,450	2,900	2,880	2,875	2,500	14,605
General Fund	0	6,063	0	0	0	0	6,063
Total Receipts	3,230	9,513	2,900	2,880	2,875	2,500	20,668
Receipts Analysis							
Usable Receipts	914	7,032	831	819	817	725	10,224
Payment to Govt Pool	2,316	2,481	2,069	2,061	2,058	1,775	10,444
Total Receipts	3,230	9,513	2,900	2,880	2,875	2,500	20,668
Usable Capital Receipt Balances							
Opening Balance	23,646	26,425	25,877	20,476	18,241	17,767	26,425
Usable Receipts Arising	914	7,032	831	819	817	725	10,224
Use of Transitional Relief Receipts	0	(1,000)	0	0	0	0	(1,000)
Transfer to Pension Fund Capital Reserve	0	(2,500)	0	0	0	0	(2,500)
Use of Other Capital Receipts	5,421	(4,080)	(6,232)	(3,054)	(1,291)	(1,172)	(15,829)
Closing Balance	32,606	25,877	20,476	18,241	17,767	17,320	17,320

MAJOR REPAIRS RESERVE
2007/08 to 2011/12 FORECAST

	2007/08 Original £000	2007/08 Revised £000	2008/09 Forecast £000	2009/10 Forecast £000	2010/11 Forecast £000	2011/12 Forecast £000	5 Year Total £000
Opening Balance	3,010	5,655	6,184	3,152	4,082	5,177	5,655
Major Repairs Allowance	4,605	4,603	4,618	4,648	4,673	4,699	23,241
Use of MRR	(4,239)	(4,074)	(7,650)	(3,718)	(3,578)	(3,591)	(22,611)
Closing Balance	3,376	6,184	3,152	4,082	5,177	6,285	6,285